



THE VICE PRESIDENT  
WASHINGTON

March 2, 2009

Doug Robinson  
Executive Director  
National Association of State Chief Information Officers (NASCIO)  
c/o AMR Management Services  
201 East Main Street, Suite 1405  
Lexington, KY 40507

Dear Mr. Robinson:

With the historic passage of the American Recovery and Reinvestment Act, we will create or save 3.5 million jobs. As you may know, at the request of the President, I am heading up the oversight of the Recovery Act's implementation. Organizations like yours are going to play a crucial role in partnering with me to ensure that the implementation is effective, transparent and efficient.

We have asked that each State Governor appoint an Implementation Czar to oversee the dollars spent in your states. Every dollar will need to be accountable, and we have created a new website: [www.Recovery.gov](http://www.Recovery.gov) so that every American can find out how and where their money is spent.

I know that as we begin this process there are many questions about how implementation oversight will work. In order to best answer your questions, we are holding a White House Recovery and Reinvestment Act Implementation Conference on Thursday, March 12<sup>th</sup> from 9:30am-5:00pm in the Eisenhower Executive Office Building. We ask that you send up to two representatives from your organization involved in implementation. The agenda will include presentations from a number of Cabinet Secretaries/representatives and Earl Devaney, Chairman of the Recovery Act Transparency and Accountability Board.

Please rsvp through Evan Ryan in my office at 202-456-2070, [eryan@ovp.eop.gov](mailto:eryan@ovp.eop.gov) or Michael Block in White House Intergovernmental Affairs at 202-456-4655, [mblock@who.eop.gov](mailto:mblock@who.eop.gov), to indicate your conference attendees.

Sincerely,

A handwritten signature in blue ink that reads "Joe Biden".

Joseph R. Biden, Jr.