Title of Nomination: Local Government Investment Pool Internet Banking Project

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State of Tennessee Department of Treasury Local Government Investment Pool Internet Banking Project Executive Summary

The State of Tennessee first established a local government investment pool in 1980. The program, identified as a prime candidate for an Internet application, was first developed and implemented as a pilot application with six local governmental entities in August 2000. It was revamped and implemented on July 17, 2002.

The Local Government Investment Pool (LGIP) Internet Banking Application provides a secure and convenient method for city and county governments to deposit, withdraw, transfer, and examine funds invested with the State of Tennessee. It provides an investment service for local governments and allows participants to deposit monies with the Treasurer to be invested along with state funds. Approximately 905 participants receive a competitive return on their funds, while avoiding the headaches of managing day-to-day investment and collateral relationships with banks and securities dealers. The program is a success, with almost 1,300 accounts and over \$3.2 billion invested. In addition, the State invests approximately \$1.4 billion in the fund.

The administrative cost for all participants is the same at present, although it may be decreased for LGIP Internet Banking participants in the future. The overall goal of the program is to operate in a manner that ensures that the public maintains confidence in the State's ability to fulfill our responsibilities.

Through a robust and secure interface, financial staff from various locales manage their accounts that have been created with the State. In addition, LGIP users and State Treasury workers are able to obtain statistics and information concerning investment accounts and system usage.

The application enables local governments to have the following capabilities:

- Immediate control of their own banking transactions
- Immediate access to information by participants
- More efficient processing-automation of the process
- The ability to deposit and withdraw funds through use of the automated clearing house (ACH) thereby offering a lower cost option versus wire transfers
- Immediate confirmation of transactions via electronic mail rather than postal mail
- Immediate access to account information

The ultimate goal is to eliminate the mailing of monthly statements.

Application Description

LGIP is written in Oracle 9ias and runs against an Oracle database. It employs a multi-tier security architecture that provides for maximum security and is monitored constantly to ensure that it is up to date with the latest technology and threat mitigation. It is protected by a firewall and the application server is separated from the web server by another firewall. Intrusion detection software scans for unauthorized entry into the LGIP operating environment. Communication between the LGIP user and the LGIP application is encrypted using 128-bit Secure Socket Layer (SSL) protocol. Application security includes the use of user ids and passwords and the assignment of role-based access. The application is hosted in a fault tolerant network and backups are stored offsite. The application began as a pilot August 2000, was revamped and implemented July 17, 2002.

With the need for security being of paramount importance to both the customers and the state treasurer, the application was identified as the initial application for the State of Tennessee's first security posture assessment. Findings enabled the Treasury Department to strengthen an already secure application. The application is now part of the security review conducted quarterly on all of the State's portal applications.

Significance

The significance of the system is illustrated through further examination of the capabilities provided to the local governments.

- Immediate Control of Banking Transactions The WEB application is available from 6:00 am to 6:00 pm central time, Monday thru Friday. The LGIP customer is able to perform deposits, withdrawals, transfers, balance inquiries, or even review statements from the previous twelve months.
- Ability to deposit and withdraw by Fed Wire or by ACH The LGIP participant may choose to have their deposit or withdrawal financial transaction performed by Fed Wire or by ACH. By choosing ACH, in many cases, the fees charged by banks are less and the funds are available at the beginning of the following day.
- Immediate confirmation of transactions The LGIP customer is presented with a printable confirmation form as well as receiving a follow-up e-mail confirmation.
- Immediate access to account information The "real-time" balances are available as well as account transaction history.

There have been 1,231 transactions recorded from July 17, 2002 to April 9, 2003. The system averages approximately 125 transactions per month. The LGIP Internet Banking Application began with eight participants in July 2002. Participating entities increased to 45 by the end of March 2003. Projections indicate that 75 entities will use the LGIP Internet banking application by September 2003.

Benefits

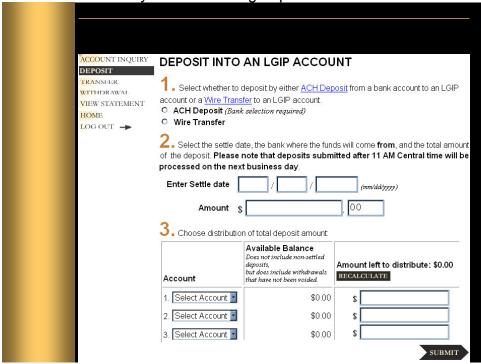
- The LGIP Customer has more control over the financial transaction activity involving their LGIP account, including the timing of transactions and the access to account information.
- There are fewer errors because the customer keys the transaction directly into the application.
- The system reduces the opportunity for errors in the transmission and recording of transaction requests.
- The application, and all of the services it provides, is offered to the customers at no charge.
- The time delays and anxiety regarding the status of transactions is removed for the LGIP customer because of "real-time" access.
- The application treats security and internal controls in a manner similar to those in place in similar organizations, such as banks and insurance companies
- The application reduces the amount of "manual" work required by Treasury staff (i.e., receiving paper or phone instructions from customers and then inputting into systems to process requests).
- The Treasury LGIP Support staff is free to perform other critical functions.

System Functions

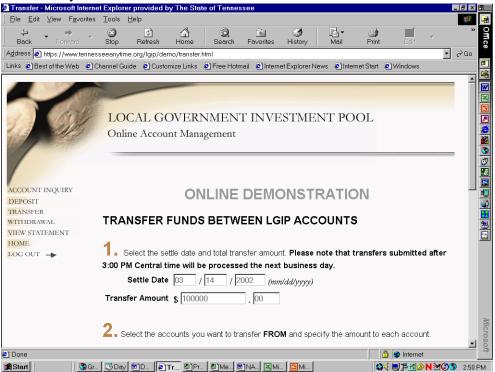
The following are the major business functions provided by the system:

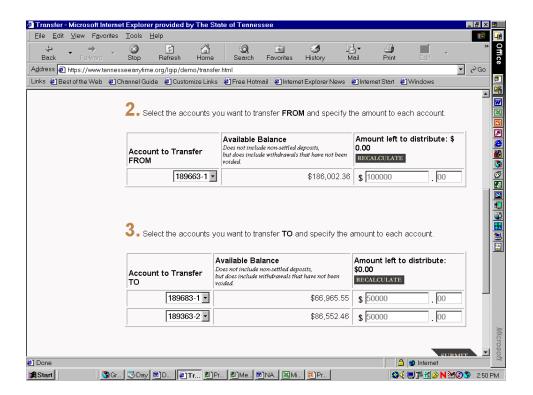
Request a withdrawal WITHDRAW FUNDS FROM AN LGIP ACCOUNT DEPOSIT TRANSFER $oldsymbol{1}$. Select the settle date and the total amount to withdraw. Please note that WITHDRAWAL withdrawals submitted after 11 AM Central time will be processed on the VIEW STATEMENT HOME next business day. LOG OUT → Settle Date 05 / 21 / 2002 (mm/dd/yyyy) Withdrawal Amount \$ 25000 . 00 2 . Select LGIP accounts to withdraw from and the amount to withdraw from each Available Balance Does not include non-settled Amount left to deposits,
but does include withdrawals that distribute: \$0.00 Account to Withdraw RECALCULATE have not been voided. 183088-1 \$156,080.96 183089-2 \$300,522.64 3. Choose a bank to receive the funds withdrawn: 06623958 - Public Bank SUBMIT

Inform Treasury of an incoming deposit

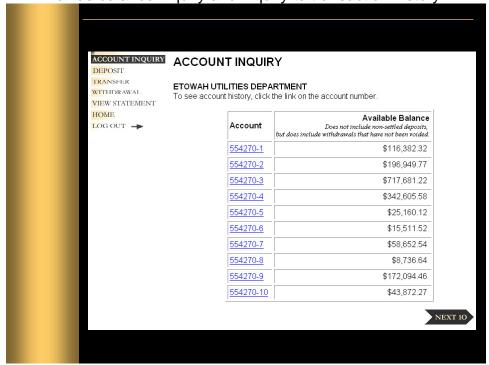


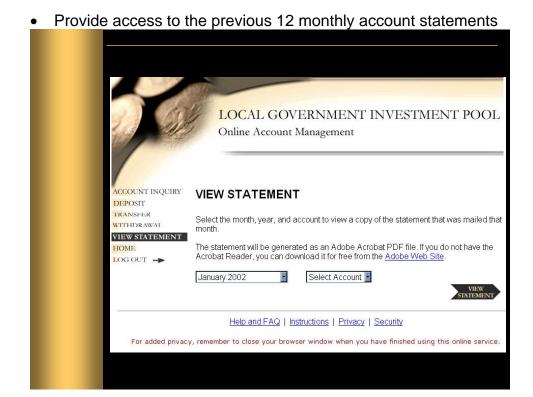
Ability to transfer funds between their LGIP accounts





Provide balance inquiry and inquiry to transaction history





Adoption Rate

Report Date	LGIP Participant Count
9/3/2002	12
9/25/2002	16
11/19/2002	23
12/3/2002	27
1/7/2003	29
2/11/2003	40
3/25/2003	45
9/2003 (Projected)	75

The table above illustrates the current and projected adoption rate for the Internet application. The total Internet transactions represent approximately 20 percent of the total transaction activity and the total dollars involved represent approximately 25 percent of the dollar volume.

Return on Investment

The Treasury Department is charged \$2.00 for each withdrawal and deposit transaction by the National Information Consortium (NIC), the State of Tennessee's portal vendor. These financial transactions would cost far more if each one were performed in the previous manner of hand keying the transaction after receiving them via phone calls or fax transmission from the LGIP customer. Furthermore the chance of error is greatly reduced by using the WEB application.

The application has enabled the Treasury Department to offer to their customers increased services at less cost to both the customer and the department.

The following statistics reflect the actual transaction volume from July 17, 2002 through April 9, 2003:

Transaction Type	Transaction Count	Transaction Amount
Withdrawals via ACH	63	\$46,441,693
Deposits via ACH	31	\$19,371,010
Deposits via Fed Wire	270	\$552,386,507
Withdrawals via Fed Wire	495	\$637,197,093
Account Transfers	372	\$1,219,413,135
Total Transactions	1231	\$2,474,809,438.00

On an annualized basis the Treasury Department will pay \$2,300 for the WEB transaction functionality. The savings to the department would be approximately \$6,100 based on the fact that it takes a Cash Management employee approximately 10 minutes to process each transaction on average. This will result in annual savings of \$3,800 per year. The Treasury Department anticipates that the savings will increase annually as more local governments utilize the Internet banking service provided through LGIP. The service is attractive because it is free to the customer. Treasury is able to pay the cost of the transaction fees from the savings mentioned above.